



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY  
REGION IX  
75 Hawthorne Street  
San Francisco, Ca. 94105

N00217.003179  
HUNTERS POINT  
SSIC NO.5090.3

March 10, 1994

Mr. Raymond E. Ramos (Mail Code: T4HP)  
BRAC Environmental Coordinator, HPA  
Department of the Navy  
Naval Facilities Engineering Command  
Western Division  
900 Commodore Drive  
San Bruno, CA 94066-2402

Dear Mr. Ramos:

We have received from your subcontractor, Harding Lawson Associates, a facsimile dated March 4, 1994 regarding the proposed work schedule and assumptions for the Remedial Investigation and Feasibility Study (RI/FS) for Parcel A of Hunters Point Annex. With a few minor exceptions, we generally agree with the proposed schedule itself. However, the extensive list of assumptions needs to be abbreviated to the very basic ones as we have collectively done so for the other parcels. Enclosed are our comments on the assumptions.

With consideration of these comments, please add the proposed Parcel A schedule to the schedules of the other parcels in gant chart format. With full consideration of our previous comments we had sent to you on February 9, 1994 for the other parcels, please resubmit a comprehensive schedule of all parcels in final form for our concurrence in order for us to officially amend the Federal Facility Agreement for Hunters Point Annex.

You should note that because there has been releases of hazardous substances in the 90-acre Parcel A as per 40 CFR 120(h)(3), we believe that a Record of Decision (ROD) which specifically includes these releases, as well as petroleum, is necessary. Notwithstanding the outcome of the upcoming RI/FS work for the petroleum sheen found in the ground water, we anticipate an abbreviated ROD for the hazardous substance releases since remedial actions in the form of removals had been taken to the extent that the residuals pose no unacceptable risks to human health and the environment. In this regard, we are specifically referring you to our guidelines on preparing a "No Action ROD"; a copy of our fact sheet entitled "Guide to Developing Superfund No Action, Interim Action, and Contingency Remedy RODs" (Publication #9355.3-02FS-3 dated April 1991) is enclosed.

Finally, although the actions in the Parcel A RI/FS schedule are specific to the 50-acre uphill portion of Parcel A, the scope of the Proposed Plan, RI/FS Report, and ROD should include all 90 acres of Parcel A with some necessary readjustment of boundary for the Parcel A area, heretofore adjacent to IR-18, which now becomes a part of Parcel B.

We appreciate the cooperation and teamwork exhibited by the Navy's representatives in their effort to finalize these schedules with us and the State of California. We look forward to receiving the final schedule and concluding these negotiations. Should you have questions about this letter, you may contact me directly at (415) 744-2394.

Sincerely,

A handwritten signature in black ink, appearing to read "Raymond Seid". The signature is fluid and cursive, with a large initial "R" and "S".

**RAYMOND SEID**  
Remedial Project Manager  
Federal Facilities Cleanup Office

enclosures

cc: Cyrus Shabahari, DTSC, Berkeley  
Barbara Smith, RWQCB, Oakland

Enclosure

COMMENTS ON PARCEL A SCHEDULE ASSUMPTIONS

Note: The following specific comment numbers correspond to the specific assumptions as numbered.

1. Delete the proposed verbage and replace with:

"The scope of this schedule stems from the informal resolution of a dispute regarding characterization of the ground water in the 50-acre uphill portion of Parcel A; a petroleum sheen was subsequently found in the ground water."

2. Delete entirely; this is a workplan item and should not appear in the assumptions of a FFA schedule.
3. Delete entirely; this is a workplan item and should not appear in the assumptions of a FFA schedule.

4. Revise to read as follows:

"Regulatory agencies will review and respond to the draft final Proposed Plan and RI/FS Report within 3 weeks of receipt; the Navy will address agency comments and submit draft final documents within 3 weeks of receipt of all comments from regulatory agencies."

5. Delete entirely. We are all committed to "working meetings" and finding ways to expedite cleanup; this type of fast-tracking does not need to be articulated in the assumptions of a FFA schedule.
6. Delete entirely; public comment period for Proposed Plan is already specified in the FFA and cannot be changed in this manner.

7. Revise to read as follows:

"The final draft documents will serve as final documents, with changes specified in the form of addendums."

8. Delete entirely; this is already addressed in the FFA.
9. Delete entirely. This is presumptively misleading; schedule modification as a result of any required remedial action is already addressed in the FFA.



# Guide to Developing Superfund No Action, Interim Action, and Contingency Remedy RODs

Office of Emergency and Remedial Response  
Hazardous Site Control Division OS-220W

Quick Reference Fact Sheet

This guide provides quick reference to the essential components of Records of Decision (RODs) that are prepared to document three specific types of remedial action decisions: (1) **no action**; (2) **interim actions**; and (3) **contingency remedies**. In preparing one of these three types of RODs, RPMs should modify the format of the "standard ROD" for final response actions (see **Highlight 1**) as indicated in this guide (i.e., sections of the standard ROD that have been crossed out should be eliminated, and sections appearing in bold should be modified according to the directions provided). Sections of the standard ROD that are not crossed out or do not appear in bold should be prepared as in a standard ROD. More detail on preparing these three types of RODs is provided in Chapter 9 of the *Interim Final Guidance on Preparing Superfund Decision Documents* (OSWER Directive 9355.3-02).

## I. DOCUMENTING NO ACTION DECISIONS

EPA may determine that no action (i.e., no treatment, engineering controls, or institutional controls<sup>1</sup>) is warranted under the following general sets of circumstances:

- When the site or a specific problem or area of the site (i.e., an operable unit) poses no current or potential threat to human health or the environment;
- When CERCLA does not provide the authority to take remedial action; or
- When a previous response eliminated the need for further remedial response.

Examples of potential situations where no action decisions may be appropriate are provided in **Highlight 2**. The remainder of this section outlines ROD formats to use for situations under which a no action ROD may be warranted.

<sup>1</sup> An alternative may include monitoring only and still be considered "no action."

### HIGHLIGHT 1 OUTLINE FOR THE STANDARD ROD

#### 1. Declaration

- Site Name and Location
- Statement of Basis and Purpose
- Assessment of the Site
- Description of the Selected Remedy
- Statutory Determinations
- Signature and Support Agency Acceptance of the Remedy

#### 2. Decision Summary

- Site Name, Location, and Description
- Site History and Enforcement Activities
- Highlights of Community Participation
- Scope and Role of Operable Unit
- Site Characteristics
- Summary of Site Risks
- Description of Alternatives
- Summary of Comparative Analysis of Alternatives
- Selected Remedy
- Statutory Determinations
- Documentation of Significant Changes

#### 3. Responsiveness Summary

- Community Preferences
- Integration of Comments

**HIGHLIGHT 2**  
**SITUATIONS WHERE NO ACTION**  
**DECISIONS MAY BE APPROPRIATE**

- Where the baseline risk assessment concluded that conditions at the site pose no unacceptable risks to human health and the environment.
- Where a release involved only petroleum product that is exempt from remedial action under CERCLA section 101.
- Where a previous removal action eliminated existing and potential risks to human health and the environment such that no further action is necessary.

**NO ACTION SITUATION #1:**  
**ACTION NOT NECESSARY FOR PROTECTION**

1. Declaration

- Site Name and Location
- Statement of Basis and Purpose

~~• Assessment of the Site~~

- **Description of the Selected Remedy:** The lead agency should state that no action is necessary for the site or operable unit, although it may authorize monitoring to verify that no unacceptable exposures to potential hazards posed by conditions at the site or operable unit occur in the future.

~~• Statutory Determinations~~

- **Declaration Statement:** None of the Section 121 statutory determinations are necessary in this section. Instead, the lead agency should state briefly that no remedial action is necessary to ensure protection of human health and the environment.
- Signature and Support Agency Acceptance of the Remedy

2. Decision Summary

- Site Name, Location, and Description
- Site History and Enforcement Activities
- Highlights of Community Participation
- Scope and Role of Operable Unit or Response Action

• Site Characteristics

- **Summary of Site Risks:** The information in this section provides the primary basis for the no action decision. The discussion should support the determination that no remedial action is necessary to ensure protection of human health and the environment. The lead agency should explain the basis for its conclusion that unacceptable exposures to hazardous substances will not occur. (In most cases, this will be based on the baseline risk assessment conducted during the remedial investigation (RI).) In limited cases where alternatives were developed in the feasibility study (FS), the lead agency should reference the RI/FS Report.

~~• Description of Alternatives~~

~~• Summary of Comparative Analysis of Alternatives~~

~~• Selected Remedy~~

~~• Statutory Determinations~~

- Explanation of Significant Changes

3. Responsiveness Summary.

**NO ACTION SITUATION #2:**  
**NO CERCLA AUTHORITY TO TAKE ACTION**

1. Declaration

- Site Name and Location
- Statement of Basis and Purpose

~~• Assessment of the Site~~

- **Description of the Selected Remedy:** The lead agency should state that no action is necessary for the site or operable unit, although it may authorize monitoring to verify that no unacceptable exposures to potential hazards posed by conditions at the site or operable unit occur in the future.

~~• Statutory Determinations~~

- **Declaration Statement:** No Section 121 statutory determinations are necessary in this section. This section should explain that EPA does not have authority under CERCLA Sections 104 or 106 to address the problem(s) posed by the site or operable unit. If the problem has been referred to other authorities, this should be explained.

- Signature and Support Agency Acceptance of the Remedy

## 2. Decision Summary

- Site Name, Location, and Description
- Site History and Enforcement Activities
- Highlights of Community Participation
- Scope and Role of Operable Unit or Response Action
- Site Characteristics
- Summary of Site Risks

### ~~• Description of Alternatives~~

### ~~• Summary of Comparative Analysis of Alternatives~~

### ~~• Selected Remedy~~

- **Statutory Authority Finding:** The concluding statement of the absence of CERCLA authority to address the problem should be the same as in the Declaration.
- Explanation of Significant Changes

## 3. Responsiveness Summary.

### **NO ACTION SITUATION #3: NO FURTHER ACTION NECESSARY**

### 1. Declaration

- Site Name and Location
- Statement of Basis and Purpose

### ~~• Assessment of the Site~~

- **Description of the Selected Remedy:** The lead agency should state that no action is necessary for the site or operable unit, although it may authorize monitoring to verify that no unacceptable exposures to risks posed by conditions at the site or operable unit occur in the future.

### ~~• Statutory Determinations~~

- **Declaration Statement:** This Declaration should state that it has been determined that no further remedial action is necessary at the site or operable unit. The Declaration should explain that a previous response(s) at the site or operable unit eliminated the need to conduct additional remedial action. This section also should note whether a

five-year review is required. Section 121(c) of CERCLA requires a five-year review of any earlier post-SARA remedy that eliminated the need to take further action (i.e., using engineering and/or institutional controls to prevent unacceptable exposures), yet resulted in hazardous substances, pollutants, or contaminants remaining at the site. As a matter of policy, EPA should generally perform a five-year review for pre-SARA remedies and removal actions that result in hazardous substances remaining on site, and any remedial action that requires five or more years to attain the cleanup levels specified in the ROD.

- Signature and Support Agency Acceptance of the Remedy

## 2. Decision Summary

- Site Name, Location, and Description
- Site History and Enforcement Activities
- Highlights of Community Participation
- Scope and Role of Operable Unit or Response Action
- Site Characteristics

- **Summary of Site Risks:** The information in this section provides the primary basis for the no action decision. The discussion should support the determination that no further remedial action is necessary to ensure protection of human health and the environment. The lead agency should explain the basis for its conclusion that unacceptable exposures to hazardous substances will not occur. (In most cases, this will be based on the baseline risk assessment conducted during the remedial investigation (RI).) Any previous responses that were conducted at the site or operable unit that served to eliminate the need for additional remedial action should be summarized in this discussion. In limited cases where alternatives were developed in the feasibility study (FS), the lead agency should reference the RI/FS Report.

### ~~• Description of Alternatives~~

### ~~• Summary of Comparative Analysis of Alternatives~~

### ~~• Selected Remedy~~

### ~~• Statutory Determinations~~

- Explanation of Significant Changes

## 3. Responsiveness Summary.

## II. DOCUMENTING INTERIM ACTION DECISIONS

During scoping, or at other points in the RI/FS, the lead agency may determine that an interim remedial action is appropriate.<sup>2</sup> An interim action is limited in scope and only addresses areas/media that will be followed by a final operable unit ROD. Reasons for taking an interim action could include the need to:

- Take quick action to protect human health and the environment from an imminent threat in the short term, while a final remedial solution is being developed; or
- Institute temporary measures to stabilize the site or operable unit and/or prevent further migration or degradation.

Interim actions either are implemented for separate operable units or may be a component of a final ROD. In either case, an interim action must be followed by a final ROD, which should: (1) provide long-term protection of human health and the environment; (2) fully address the principal threats posed by the site or operable unit; and (3) address the statutory preference for treatment that reduces the toxicity, mobility, or volume of wastes. Examples of possible interim actions are provided in **Highlight 3**.

### Interim Actions vs. Early Actions

Interim remedial actions should not be confused with "early remedial actions," which may be either interim or final. For example, an early interim action might include providing a temporary alternate water supply and sealing wells that are pumping from a contaminated aquifer. An early final action might involve the complete removal of drums and a limited amount of surrounding contaminated soil that, without early attention, could result in contamination to currently uncontaminated areas.

Because an interim action may be taken early to mitigate the more immediate threats, there may not be sufficient time to prepare a "formal" RI or "formal" FS report. Although preparation of an RI/FS report is not required for an interim action, for the purpose of fulfilling the NCP's Administrative Record requirements, there must be documentation that supports the rationale for the action. A summation of site data collected during field investigations should be sufficient to document a problem in need of response; in addition, a short analysis of what remedial alternatives were considered, which ones were rejected, and the basis for the evaluation (as is done in a

<sup>2</sup> A removal action also may be appropriate to address short-term risks at an NPL site. See Interim Guidance on Addressing Immediate Threats at NPL Sites, OSWER Directive 9200.2-03, January 30, 1990.

### HIGHLIGHT 3 EXAMPLES OF POSSIBLE INTERIM ACTIONS

- Installing extraction wells to pump a ground-water aquifer to restrict migration of a contaminant plume with the intention of later installing additional wells (or taking other action) to address the contamination in a final action.
- Providing a temporary alternate source of drinking water with the intention of later, in a subsequent action, remediating the source of contamination and/or the aquifer.
- Constructing a temporary cap to control or reduce exposures until a subsequent action is taken.
- Relocating contaminated material from one area of a site (e.g., residential yards) to another area of the site for temporary storage until a decision on how best to manage site wastes is made. (Note: This interim action (i.e., for temporary storage) also could contain a final action component if the excavated area will not require further remediation.)

focused FS) should be summarized to support the selected action.

### INTERIM ACTION ROD FORMAT<sup>3</sup>

The Interim Action ROD should be tailored to the limited scope and purpose of the interim action.

The format for Interim Action RODs is outlined below.

#### 1. Declaration

- Site Name and Location
- Statement of Basis and Purpose

<sup>3</sup> In some cases, RODs will be prepared that include both interim actions and a final action; such RODs should clearly specify which components of the action are interim and which are final. For any final action components, the ROD should include the information and documentation required for the "standard ROD." For example, where a ROD includes a final source control measure and a temporary alternate water supply, the ROD must provide the documentation required in the "standard format" for the final source control action, as well as addressing, in the streamlined manner discussed above, the rationale and justification for the interim water supply action. In this example, it would be necessary to address the contaminated ground water in a final action ROD at a later time.

## Assessment of the Site

### Description of Selected Remedy

**Statutory Determinations:** The declaration statement should read as follows:

This interim action is protective of human health and the environment, complies with (or waives) Federal and State applicable or relevant and appropriate requirements for this limited-scope action, and is cost-effective. This action is interim and is not intended to utilize permanent solutions and alternative treatment (or resource recovery) technologies to the maximum extent practicable for this [site/operable unit]. [Note: Where treatment is utilized, replace the prior sentence with the following: "Although this interim action is not intended to address fully the statutory mandate for permanence and treatment to the maximum extent practicable, this interim action does utilize treatment and thus is in furtherance of that statutory mandate."] Because this action does not constitute the final remedy for the [site/operable unit], the statutory preference for remedies that employ treatment that reduces toxicity, mobility, or volume as a principal element [Note: Include if treatment is being used: "although partially addressed in this remedy"] will be addressed by the final response action. Subsequent actions are planned to address fully the threats posed by the conditions at this [site/operable unit]. Because this remedy will result in hazardous substances remaining on site above health-based levels, a review will be conducted to ensure that the remedy continues to provide adequate protection of human health and the environment within five years after commencement of the remedial action. Because this is an interim action ROD, review of this site and of this remedy will be ongoing as EPA continues to develop final remedial alternatives for the [site/operable unit].

- Signature and Support Agency Acceptance of the Remedy

## 2. Decision Summary

- Site Name, Location, and Description
- Site History and Enforcement Activities
- Highlights of Community Participation

**Scope and Role of Operable Unit:** This section provides the rationale for taking the limited action. To the extent that information is available, the section should detail how the response action fits

into the overall site strategy. This section should state that the interim action will be consistent with any planned future actions, to the extent possible.

- **Site Characteristics:** This section should focus on the description of those site or operable unit characteristics to be addressed by the interim remedy.
- **Summary of Site Risks:** This section should focus on risks addressed by the interim action and should provide the rationale for the limited scope of the action. The rationale can be supported by facts that indicate that temporary action is necessary to stabilize the site or portion of the site, prevent further environmental degradation, or achieve significant risk reduction quickly while a final remedial solution is being developed. Qualitative risk information may be presented if quantitative risk information is not yet available, which often will be the case. The more specific findings of the baseline risk assessment should be included in the subsequent final action ROD for the operable unit and the ultimate cleanup objectives (i.e., acceptable exposure levels) for the site or operable unit.
- **Description of Alternatives:** This section should describe the limited alternatives that were considered for the interim action (generally three or fewer). Only those requirements that are applicable or relevant and appropriate requirements (ARARs) to the limited-scope interim action should be incorporated into the description of alternatives.
- **Summary of Comparative Analysis of Alternatives:** The comparative analysis should be presented in light of the limited scope of the action. Evaluation criteria not relevant to the evaluation of interim actions need not be addressed in detail. Rather, their irrelevance to the decision should be noted briefly.
- Selected Remedy
- **Statutory Determinations:** The interim action should protect human health and the environment from the exposure pathway or threat it is addressing and the waste material being managed. The ARARs discussion should focus only on those ARARs specific to the interim action (e.g., residuals management during implementation).<sup>4</sup> The discussion under "utilization of permanent solutions and treatment to the maximum extent practicable" should indicate that the interim action is not designed or expected to be final, but that the selected remedy represents the best balance of

<sup>4</sup> An interim remedy waiver may be appropriate where a requirement that is ARAR cannot be met as part of the interim remedy but will be attained (unless use of one of the other five waivers is justified) by the final site remedy (CERCLA §121(d)(4)(A) and NCP 300.430(f)(1)(ii)(C)(1)).

tradeoffs among alternatives with respect to pertinent criteria, given the limited scope of the action. The discussion under the preference for treatment section should note that the preference will be addressed in the final decision document for the site or final operable unit.

- Explanation of Significant Changes
3. Responsiveness Summary.

### III. DOCUMENTING CONTINGENCY REMEDIES

The lead agency in consultation with the support agency may decide to incorporate a contingency remedy in the ROD. Use of a contingency ROD may be appropriate when there is significant uncertainty about the ability of remedial options to achieve remediation levels (e.g., cleanup of an aquifer to non-zero MCLGs or MCLs).

For example, a contingency ROD may be appropriate when the performance of an innovative treatment technology (or a demonstrated technology being used on a waste for which performance data are not available) appears to be the most promising option, but additional testing will be needed during remedial design to verify the technology's performance capabilities; in this case, a more "proven approach" could be identified as a contingency remedy. [Note: The use of contingency remedies should be carefully considered. Site managers should perform the necessary steps of treatability studies/field investigations to evaluate a technology's performance capabilities during the RI/FS. More detailed testing at the operational-scale level may be performed during design.]

Where applicable, the ROD should specify under what circumstances the contingency remedy would be implemented, i.e., what are the criteria (e.g. failure to achieve desired performance levels) that EPA will use to decide to implement the contingency option as opposed to the selected remedy.

#### CONTINGENCY REMEDY ROD FORMAT

1. Declaration
  - Site Name and Location
  - Statement of Basis and Purpose
  - Assessment of the Site
  - **Description of the Selected Remedy:** Both the selected remedy and the contingency remedy

should be described in bullet form.

- **Statutory Determinations:** The Declaration should be modified to indicate that both the selected remedy and the contingency remedy will satisfy the statutory requirements.
  - Signature and Support Agency Acceptance of the Remedy
2. Decision Summary
    - Site Name, Location, and Description
    - Site History and Enforcement Activities
    - Highlights of Community Participation
    - Scope and Role of Operable Unit or Response Action
    - Site Characteristics
    - Summary of Site Risks
    - **Description of Alternatives:** This section should identify any uncertainties about the use of the technologies being considered, and the extent additional testing is needed. The selected remedy and the contingency remedy must be fully described.
    - **Summary of Comparative Analysis:** The selected remedy and the contingency remedy should be evaluated fully against the nine criteria; the uncertainties should be noted, as well as the expectations for performance. Community (and support agency) acceptance of an innovative technology should be discussed in light of the CERCLA provisions in Section 121(b)(2), which takes into account the degree of support for the action by the community.
    - **Selected Remedy:** The selected and contingency remedies should be identified. Additional testing/investigations to occur as part of remedial design to further evaluate the selected remedy should be discussed. **The criteria that will be used to decide to implement the contingency remedy should be identified.**
    - **Statutory Determinations:** The statutory determination discussion should document that both remedies fulfill CERCLA Section 121 requirements.
    - Explanation of Significant Changes
  3. Responsiveness Summary.

NOTICE: The policies set out in this memorandum are intended solely as guidance. They are not intended, nor can they be relied upon, to create any rights enforceable by any party in litigation with the United States. EPA officials may decide to follow the guidance provided in this memorandum, or to act at variance with the guidance, based on an analysis of specific site circumstances. The Agency also reserves the right to change this guidance any time without public notice.