

**Battelle**  
*The Business of Innovation*

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Naval Facilities Engineering Command  
Southern Division  
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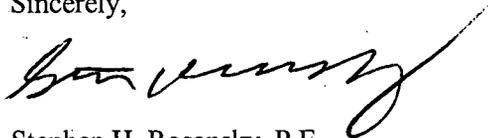
Attention: Mr. Cliff Casey

**Draft Optimization Study Report for Remedial Action Operation of the Groundwater Remediation System at Naval Industrial Reserve Ordnance Plant (NIROP), Fridley, Minnesota**

Dear Mr. Casey:

Attached for your review are two (2) hard copies of the *Draft Optimization Study Report for Remedial Action Operation of the Groundwater Remediation System at Naval Industrial Reserve Ordnance Plant (NIROP), Fridley, Minnesota*. If you have any questions, please contact Russell Sirabian at (914) 576-7713 or Stephen Rosansky at (614) 424-7289. We look forward to receiving your comments.

Sincerely,



Stephen H. Rosansky, P.E.  
Senior Engineer  
Environmental Restoration



Russell Sirabian, P.E.  
Project Manager  
Environmental Restoration

Enclosures (2)

cc: Dan Owens  
Debra Felton (letter only)  
Susan Little (letter only)